

The Auriga Academy Trust

SAFER RECRUITMENT & SELECTION POLICY

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1. Introduction

This policy and procedure has been produced in line with the 'Safeguarding Children and Safer Recruitment in Education' document which came into force on 1st January 2007 and should be read in conjunction with the guidance given in the document. The policy aims to ensure that safe and fair recruitment and selection is conducted at all times. Making safeguarding and promoting the welfare of children and young people an integral factor in recruitment and selection is an essential part of creating safe environments our pupils.

References in this policy to a child, children, or children and young people, are references to persons who are under 19 years of age.

The policy further reflects subsequent updates in legislation and regulations as below:

- Part 3 of the Keeping Children Safe in Education – Statutory Guidance for Schools and Colleges (September 2018).
- Requirements of General Data Protection Regulations (GDPR) which came into force on 25th May 2018, and Data Protection Act 2018
- Disqualification under the Childcare Act 2006 – 31st August 2018
- Changes to the Rehabilitation of Offenders Act 1974 (Exceptions) Order 1975 as amended in 2013 under which certain specified old and minor convictions and cautions can be filtered.
- Changes introduced by the Disclosure and Barring Service (DBS) in respect of DBS checks from June 2013.
- Requirements of The Equality Act 2010, aspects of which came into force from 1st October 2010.

2. Scope

The policy applies to the recruitment and selection of teaching staff including Executive Headteachers, Head of Schools, Deputy and Assistant Headteachers and support staff within the Trust.

The policy also covers checks the schools within the Trust should undertake when using agency staff and volunteers.

3. Purpose

The purpose of the policy is to ensure the recruitment of both permanent and temporary (including volunteers) staff is conducted in a fair, effective and lawful manner.

To achieve this purpose, those that are responsible for each stage of the recruitment process will demonstrate a professional approach by dealing honestly, efficiently and fairly with all internal and external applicants.

In line with DfE guidance the paragraph below should be included in all advertisements, recruitment websites, candidate information packs, person specifications, job descriptions, competency frameworks, induction training materials;

'The Trust is committed to safeguarding and promoting the welfare of children and young people and expect all staff and volunteers to share in this commitment. The successful applicant will be required to undertake an Enhanced DBS Check with a check of the DBS Barred List'

4. Principles

The following principles are encompassed in this policy:

- To ensure that the safeguarding and welfare of children and young people occurs at each stage of the recruitment process.
- All applicants receive fair treatment and a high-quality service.
- The application form, job description and person specification are essential tools which will be used throughout the recruitment process.
- Applicants will be recruited on the knowledge, experience and skills needed for the job.
- At least one member of the panel must have undertaken the Safer Recruitment Training as is the statutory requirement.

- Selection should be based on a minimum of a completed application form, shortlisting and interview.
- Regular monitoring and evaluation of the recruitment process should be carried out to assess its effectiveness and the impact on recruitment and retention, equality and diversity.

5. Safer Recruitment Training

Safer Recruitment training provides valuable information, advice and guidance on a safer school culture to strengthen safeguards against employing unsuitable people in schools.

It is a statutory requirement that at least one member of the interview panel has completed this training prior to the start of the recruitment process.

Safer Recruitment Training was commissioned by the DfE in response to recommendation 16 of the Bichard Inquiry report (published in June 2004).

Where the Trust or a school decides to source their training from alternative training providers, they must ensure that the training should cover, as a minimum, the contents of Keeping Children Safe in Education (September 2018) guidance.

6. Recruitment Process

Adopting a structured recruitment process will:

- Minimise the risk of appointing someone unsuitable
- Ensure the capabilities and conduct of new staff
- Enable the Trust or school to 'track' the process and ensure all relevant steps are taken
- Ensure written records of procedures are available for future reference if required

6.1 Defining the need to recruit

When an employee leaves it is important to spend some time to review the post and consider whether there is really a need for a replacement for 'like for like' or whether other alternatives could be available.

Therefore, when a vacancy occurs consideration should be given to the following key questions:

- What is the purpose of the post?
- Is the post still required?
- Has the job remained the same or have changing work patterns, organisation or technology resulted in changes to the role?
- Could the tasks be carried out differently e.g., could any additional duties, responsibilities or hours be advertised internally to offer advancement or increased hours to existing staff
- Is job-sharing appropriate?
- Will any review of the role affect the salary?
- Is sufficient funding available?
- Should the new post be permanent or temporary?

6.2 Job Description and Person Specification

If having considered the factors in 6.1, the decision is to recruit the next step is to write a job description and person specification if it is a new role. If it is not a new role the existing job description and person specification will need to be reviewed, ensuring that it accurately reflects the requirements of the job.

Job Description

The job description is a list of the responsibilities and tasks to be undertaken by the post holder. It is an effective way of communicating expectations about standards to employees and management to help ensure effective performance in the job. The document also assists in writing the person specification by identifying the key attributes required to do the job.

Job descriptions for support staff should be evaluated in accordance with the Trust's job evaluation scheme. This provides protection against any future claims of unequal pay and ensures fairness and consistency within the workforce. If changes are made to an existing job description it is recommended that the revised job description should be re-evaluated to ensure that the grade reflects the responsibilities of

the post.

For teachers, Part 7 of the School Teachers' Pay and Conditions Document 2017 (Contractual Framework for Teachers) defines the professional responsibilities of teachers and must be considered when creating job descriptions.

For safeguarding purposes, in addition to the list of the responsibilities and tasks to be undertaken, the job description should include the post holder's responsibility for promoting and safeguarding the welfare of children and young persons they will be responsible for or come into contact with.

For an example job description template see Appendix 3

Job Description

The person specification is essential to the recruitment process as it defines the type of person being sought. It describes the essential and desirable skills, knowledge, qualifications, specific conditions and competences required to undertake the duties of the job description. It must also refer to the person's responsibility for the safeguarding and welfare of children.

A badly defined person specification risks the recruitment of someone unsuitable for the post which can be expensive in terms of management time and money and may not meet the commitment to safeguarding children and young people.

The person specification will be used to:

- Inform the advertisement;
- Assess applications to shortlist for interview
- Plan interview questions and selection tests
- Assess applicants and make the final selection

For an example person specification template please see Appendix 3

6.3 Application Form

All applicants should be required to complete an application form electronically. The use of an application form will help to obtain a common set of core data from all applicants in a consistent format. This will assist through the process of shortlisting and interview.

It is not good practice to accept CVs drawn up by the applicants in place of an application form because they will contain the information the applicant wishes to present and may omit relevant details.

6.4 Other Documents

It is also good practice to make sure at the outset that all other information/guidance for applicants that will form part of the recruitment pack sent to prospective applicants is up to date, and clearly sets out the responsibility for the safeguarding and welfare of children.

6.5 Advertising the Vacancy

All advertisements will contain the statement on the safeguarding and welfare of children (Section 3) and that the successful applicant will need to undertake an Enhanced DBS check (including a Barred List check).

To help decide on the most effective recruitment method, consideration will need to be given to the nature of the post, the circumstances of the school and or Trust at the time, the type of person required and budgetary implications.

A succinct summary should be used for an advertisement. The advertisement should reflect the Trust's vision of the school and the kind of applicant it wishes to attract.

Advertising near the school holidays should be avoided where possible because it may ultimately affect the response received. This is because people may be away on holiday and therefore may not see the advert, this may result in losing a potentially suitable applicant.

The appointment panel will agree dates for shortlisting and interviews before advertising the post. The date for interviews have to be incorporated into the advertisement and information packs to be sent to

applicants, to ensure that all applicants have notice to make themselves available.

Consideration should also be given at this stage to whether applicants can visit the site and whether this is to be offered to applicants prior to making their application or to shortlisted candidates only. If applicants can visit prior to making an application this should be mentioned in the advert together with details of how applicants can arrange a visit.

6.6 Information pack for candidates

Information packs should be sent electronically to candidates should include the following:

- Cover letter (optional)
- Job advert
- Job description and person specification
- Application Form
- The Trust's Equalities policy
- The Trust's Child Protection Policy
- Information setting out the extent of the relationship/contact with children and the degree of responsibility for children that the person will have in the position to be filled
- Any other relevant material to attract applicants (e.g. school prospectus)

7. The Selection Process

7.1 Shortlisting Applicants

All applications will be treated confidentially and only circulated to those individuals involved in the recruitment process. It is advisable to have a minimum of two people on the appointment panel and, depending on the seniority of the post, it would be reasonable to possibly extend this to three people.

Applications will be collated by The Trust HR Manager or relevant Admin member prior to the appointment panel meeting to carry out the shortlisting process. The panel will select candidates who most closely meet the selection criteria set out in the person specification. A member of the panel will inform the Trust HR Manager or relevant Admin member to invite the candidate to the interview stage of the selection process. Only information provided on the application form and any supporting statement should be used for selecting applicants. Prior knowledge of applicants should not be a factor in the selection process.

Where a candidate is known personally to a member of the appointment panel it should be declared before shortlisting takes place. It may then be necessary to change the panel to ensure that there is no conflict of interest and that equal opportunities principles are adhered to.

Prior to the shortlisting process, The Trust HR Manager or relevant Admin member will check to ensure that the application forms are fully completed, the information provided is consistent and does not contain any discrepancies and to identify any gaps in employment. Incomplete applications should not be accepted and, time permitting, should be returned for completion. Any anomalies, discrepancies or gaps in employment should be noted so they can be brought up at the interview stage if the applicant is shortlisted. In addition, the reasons for a history of repeated changes of employment without any clear career or salary progression, or a mid-career move from a permanent post to supply teaching or temporary work, should also be explored and verified by the appointment panel at interview.

Where there is disagreement on the suitability of a candidate, this should be openly discussed, and consensus reached if possible. If not, there may have to be a vote by the appointment panel members. The Trust HR Manager can be asked to be present to give advice subject to prior agreement. A shortlisting form needs to be used to score the applications and record decisions (Appendix 12). Applicants should be compared with consistency against the person specification criteria which can be evidenced from their application. Reasons for not shortlisting an applicant should be recorded and retained for six months to demonstrate how criteria was not met and that discrimination did not take place. Whenever possible, one consolidated and agreed record of the panel's reasons for selecting or rejecting applicants should be kept on file.

In cases where there is an overwhelming response to the advertisement the closing date for applications

cannot be brought forward.

7.2 Pre-interview visits

It is recommended as good practice for the candidates selected for interview to be given an opportunity to tour the relevant school or site. This needs to be arranged with the co-operation of staff. This is not part of the selection process but will help candidates in assessing whether they would wish to take up the post, if offered.

If potential applicants wish to visit prior to making an application, it is necessary to decide a policy that either all requests to visit are met or that no one will be allowed. It is important that all candidates are afforded the same opportunities.

7.3 Interviews

The candidates shortlisted for interview should be sent confirmation in writing (Appendix 10) giving adequate notice of the date of interview. It is recommended that at least 7 calendar days' notice is given.

The letter should include:

- Date, time and venue of the interview – including a map to show the location and if there are parking facilities
- Format of the interview and whether any tests/presentations will be involved and what equipment will be made available for the tests/presentations
- Documents the candidates should bring with them e.g. identification, proof of qualifications listed on application form

The appointment panel will meet prior to the interview to agree:

- Who will chair the interview;
- What questions will be asked, in what order and by whom. Questions should clearly relate to criteria in the person specification. The panel should avoid asking any questions about the applicant's health prior to making a job offer as the Equality Act 2010 prohibits this unless it is necessary to:
 - find out whether an applicant can participate in an assessment to test their suitability for the role
 - establish whether there is a duty to make reasonable adjustments to enable an applicant to take part in the recruitment process
 - establish whether the applicant will be able to carry out function(s) that is intrinsic to the job concerned
 - establish if a person has a disability where this is an occupational requirement

The explanatory notes to the Equality Act give the example of 'an applicant who applies for a job in a warehouse that requires manual lifting and handling of heavy items. As manual handling is a function which is intrinsic to the job, the employer may ask the applicant questions about their health to establish whether they are able to do the job (with reasonable adjustments for a disabled applicant, if required).'

The employer would not be permitted to ask the applicant other health questions until they were offered the job.

It will also be possible to ask whether an applicant has a disability that would require reasonable adjustments to be made to the recruitment process.

The example given in the explanatory notes to the Equality Act is of 'an applicant who discloses a speech impairment and asks for the adjustment of more time being allowed for the interview'.

- The panel should also agree the areas which need to be explored with each applicant based on the information provided in their application.
- Which other selection technique(s) will be used to assess experience and competencies identified e.g. presentation or test (See Appendix 5).
- The timeframe for making a decision
- The arrangements for notifying the candidates of the outcome of the interview.
- Who will offer feedback if a candidate requests it and how it will be given.

On the day of the interview it is recommended that the appointment panel should meet well in advance of the first interview to finalise the arrangements for interviews; in addition to the above this may also include:-

- Layout of the room
- Arrangements for escorting applicants to and from the interview room
- Ensuring arrangements are in place if the applicant is to undertake a presentation/test e.g. appropriate equipment is available and set-up appropriately.
- Ensuring arrangements are in place for any documents (Identification, qualifications etc.) to be checked and photocopied

At the interview the chair of the panel will:

- Welcome the applicant and introduce the panel
- Explain the format of the interview and its duration
- Give a brief outline of the school and the job role

Following this the panel will put their questions to the applicant. It is advisable to start off with an open and easy question that will get the candidate to relax. See Appendix 4 for the type of questions recommended at interviews.

During the interview, in addition to assessing and evaluating the applicant's suitability for the post, the appointment panel should also explore:

- The candidate's attitude toward children and young people
- The candidate's motivation to work with children and young people
- The candidate's ability to form and maintain appropriate relationships and personal boundaries with children and young people
- The candidate's emotional resilience in working with challenging behaviours and attitudes to the use of authority and maintaining discipline
- The candidate's ability to support the Trust's agenda for safeguarding and promoting the welfare of children and young people
- Any gaps in the candidate's employment history with a view to gaining a complete picture of their past employment history
- Any concerns or discrepancies arising from the information provided by the candidate
- If they wish to declare anything considering the requirement for an enhanced DBS check (with a check of the Barred List) and Childcare Disqualification Requirement check

See Appendix 4 for additional guidance on things to be aware of during the interview.

Panel members must take notes to assist in making evidenced judgements, assist with feedback and in case of challenge by an unsuccessful applicant. Under data protection provisions, applicants can request copies of the notes taken at the interview relating to their own application.

At the end of the interview the panel will:

- Give applicants the opportunity to ask any questions that they may have
- Explain what will happen next including the timing of the decision or next stage if there is a second interview
- Thank candidates for attending the interview

When all applicants have been interviewed, the panel will discuss each applicant in relation to the person specification, the application form, and the interview performance and any selection test they may have undertaken. The panel will be as objective and fair as possible to select the best candidate for the job. It is vital to use a consistent scoring system to measure the standard of answers given against each question and any presentation or test that forms part of the selection process. Weighting is used to acknowledge the importance of certain questions. See Appendix 13 for a recommended Interview Panel Decision template to score the answers.

7.4 Notifying Unsuccessful Candidates/Giving Feedback

It is important to advise applicants who have been unsuccessful as promptly and courteously as possible. Care should be taken with internal applicants.

It is good practice to provide feedback where requested. Constructive feedback informs candidates of their strengths and development needs and enables them to learn from their application. It should encourage skills/experience/technique gaps to be addressed and assist candidates with any future applications for employment within the Trust.

Feedback must be factual and objective and explain where the candidate did or did not meet the requirements in the person specification and the key points which influenced the final decision not to appoint them.

Feedback should be given by a member of the interview panel and can be given via telephone discussion, in writing or. However for internal applicants feedback should always be given in a meeting.

8. Conditional Offer of Employment (pre-employment checks)

It is important to exercise care on any terms and conditions which may be negotiated and agreed upon when making the verbal offer as these will need to be realised and confirmed in the written offer. This may include pay, working pattern etc.

Any offer of employment made to a successful candidate, including one who has lived or worked abroad, must be conditional on satisfactory completion of the following pre-employment checks.

- Receipt of at least two satisfactory professional references (see Appendix 6)
- Verification of the candidate's identity. Identification checking guidelines can be found on the Gov.UK website <https://www.gov.uk/government/publications/dbs-identity-checking-guidelines>
- Verification of the candidate's mental and physical fitness to carry out their work responsibilities (See Appendix 6)
- Verification of any qualifications required for the post (if not verified at the interview)
- Verification of professional status where required e.g. Registration with the Teaching Agency, QTS status (unless properly exempted)
- A satisfactory Enhanced DBS (with a Barred List check for those who will be engaging in regulated activity) (see Appendix 6)
- A separate Barred List check if an individual will start work in regulated activity before the DBS certificate is available
- For teaching posts verification of successful completion of statutory induction period (applies to those who obtained QTS after 7th May 1999)
- Verification of the candidate's right to work in the UK (see Appendix 6)
- Make any further checks the Trust considers appropriate if the person has lived or worked outside of the UK. This would include a check for information about any teacher sanction or restriction that a European Economic Area (EEA) professional regulating authority has imposed. (See Appendix 6)
- For posts required to undertake teaching work, check to establish that the candidate is not subject to a prohibition order or interim prohibition order issued by the Secretary of State. (See Appendix 6)
- For management positions to check the candidate is not subject to a Section 128 direction made by the Secretary of State (See Appendix 6)
- Check that the candidate is not disqualified from working with children who have not attained the age of 8, under Childcare Act 2006 and The Childcare (Disqualification) and Childcare (Early Years Provision Free of Charge) (Extended Entitlement) (Amendment) Regulations 2018. (See Appendix 6)

All checks should be:

- Confirmed in writing
- Documented and retained on the personnel file in an appropriate format
- A record of the checks must also be held centrally in the form of a Single Central Record of checks as required by the Keeping Children Safe in Education 2018 guidance (see Section 11) and,
- Followed up where they are unsatisfactory or there are discrepancies in the information provided

9. Single Central Record of Pre-employment Checks

The School Staffing (England) Regulations 2009 require that schools must maintain a single central record of the pre-employment checks which have been undertaken.

The Single Central Record must cover the following people:

- All staff (including supply staff, and teacher trainees on salaried routes) who work within the Trust;
- Governors, Trustees and members

The checks set out below are the minimum information that must be recorded on the Single Central Record in respect of staff members, Governors, Trustees and members. The record must indicate whether the following checks have been carried out or certificates obtained, and the date on which each check was completed/certificate obtained:

- an identity check
- a barred list check
- an enhanced DBS check/certificate
- a prohibition from teaching check
- a Section 128 check for management positions
- a check of qualifications required for the job
- a check to establish the person's right to work in the UK
- further checks on people who have lived or worked outside the UK; this would include recording checks for the European Economic Area (EEA) teacher sanctions and restrictions
- a childcare disqualification check

For supply staff, written confirmation has to be received from the employment business supplying the member of staff to ensure they have carried out the relevant checks and obtained the appropriate certificates, and the date that confirmation was received and whether any enhanced DBS certificate check has been provided in respect of the member of staff.

The Single Central Record should be kept in electronic form.

10. Keeping Records

Copies of all job applications and notes relating to shortlisting and interview decisions must be retained for at least 12 months. In the event of a legal challenge from an unsuccessful applicant, these documents must not be destroyed until the case is resolved.

A copy of the documents used to verify the successful candidate's identity, right to work in the UK and required qualifications should be kept for the personnel file and in accordance with the Data Protection guidelines.

Schools do not have to keep copies of DBS Certificates to fulfil the duty of maintaining the single central record. To comply with the requirements of GDPR and Data Protection Act 2018, when choosing to retain a copy, it should not be retained for longer than six months.

11. Post-appointment induction

An induction programme should be in place for new employees and tailored to their needs. The purpose of induction is to:

- Provide training and information about Trust and the relevant school policies and procedures
- Support individuals in a way that is appropriate for the role for which they have been engaged
- Confirm the conduct expected of staff within the Trust
- Provide opportunities for the new member of staff to discuss any issues or concerns about their role and responsibilities
- Enable the person's line manager or mentor to recognise any concerns or issues about the person's ability or suitability at the outset and address them immediately. For support staff, these issues can be identified and hopefully addressed during the probationary period.

The content and nature of the induction process will vary according to the role and previous experience of the new member of staff, but as far as safeguarding and promoting the welfare of children is concerned, the induction programme should include information about:

- Policies and procedures in relation to safeguarding and promoting the welfare of children e.g. child protection, anti-bullying, anti-racism, physical intervention or restraint, personal care, internet safety and any local child protection and safeguarding procedures including Guidance for Safer Working Practice for Adults who work with Children and Young People in Education Settings (2015).
- Safe practice and the standards of conduct and behaviour expected of staff and pupils.
- Other relevant personnel procedures e.g. code of conduct, disciplinary, grievance, capability, sickness absence/attendance, whistle-blowing, Dealing with Allegations of Abuse against Teachers and other Staff etc.

The programme should also include attendance at child protection training appropriate to the person's role

12. Maintaining a Safer Culture

The need for continued awareness of safeguarding issues is crucial. It is important that all staff within the Trust have appropriate training and induction so that they understand their roles and responsibilities and are confident about carrying them out. It is also important that staff, pupils and parents feel confident that they can raise issues/concerns about the safety and welfare of children, and that they will be listened to and taken seriously. This can be achieved by maintaining an ethos of safeguarding and promoting the welfare of children and young people and protecting staff which is supported by:

- A clear written statement of the standards of behaviour and the boundaries of appropriate behaviour expected of staff and pupils that is understood and endorsed by all
- Appropriate induction and training
- Regular briefing and discussion of relevant issues
- Provision of relevant material from the framework for PSHE in the curriculum
- A clear reporting system if a pupil, member of staff or other person has concerns about the safety of children

Recruitment Procedure

All new vacancies and permanent appointments should be advertised both externally and internally. For temporary appointments, you may wish to consider advertising the vacancy internally initially.

Item	Item	Timeline	Lead
1	Decide who will be on the appointment panel; This will depend on the seniority of the post. The appointment panel will need to decide who will chair.	4 weeks prior to advertising the post	
2	Decide on shortlisting and interview dates; It is important to ensure there is enough time prior to the successful candidate starting employment. To allow the HR department to carry out the necessary checks and process paperwork.	4 weeks prior to advertising the post	
3	Create or review job description; if you are recruiting to replace an employee that has left, it is important to review the job description to ensure that it accurately reflects the requirements of the job.	4 weeks prior to advertising the post	
4	Create or review person specification; if you have amended a job description it is important that the person specification reflects the knowledge, qualifications, specific conditions and competences required to undertake the duties of the job description.	4 weeks prior to advertising the post	
5	Get the job description and person specification evaluated to ensure the grade reflects the responsibilities of the post; if you are recruiting for a new role within the Trust or have amended a job description/person specification for a current role, the job will need to be evaluated by the HR Business Partner.	Minimum of 3 weeks prior to advertising the post	Trust HR Manager/ relevant Admin member
6	Create the advert; The advertisement should reflect the Trust's vision of the school and needs to include the below wording: <i>'The Trust is committed to safeguarding and promoting the welfare of children and young people and expect all staff and volunteers to share in this commitment. The successful applicant will be required to undertake an Enhanced DBS Check with a check of the DBS Barred List'</i>	Minimum of 5 working days prior to advertising the post	
7	Advertise the post; The appointment panel should decide on the sites the advert will be posted on and the cost to be spent on recruiting for the post. This should be recorded via Appointment Process form.	Minimum of 6 weeks prior to shortlisting	Trust HR Manager/ relevant Admin member
8	Collating applications; Applications should be sent electronically.	By advert closing date	Trust HR Manager/ relevant Admin member

Item	Item	Timeline	Lead
9	Input applicant details on the shortlisting form	1 working day prior to shortlisting	Trust HR Manager/ relevant Admin member
10	Shortlisting; Applicants need to be shortlisted against the person specification.	10 working days prior to the interview	
11	Deciding interview questions and if relevant interview tasks; Questions should clearly relate to criteria in the person specification.	At shortlisting	Appointment panel
12	Decide the layout of the day; <ul style="list-style-type: none"> • Location of interviews • If candidates will need to be observed in the classroom environment • Duration of the interview and or task • Who will invigilate tasks if relevant; this role can be allocated to a colleague who is not sitting on the appointment panel • Refreshment breaks 	At shortlisting	Appointment Panel
13	Create interview day schedule	7 working days prior to the interview	Trust HR Manager/ relevant Admin member
14	Inviting successful applicants to interview and informing unsuccessful applicants	7 working days prior to the interview	Trust HR Manager/ relevant Admin member
15	Seeking References; References should be sought on all shortlisted candidates, including internal candidates.	7 working days prior to the interview	Trust HR Manager/ relevant Admin member
16	Input applicant details on the interview grid	3 working days prior to the interview	Trust HR Manager/ relevant Admin member
15	Appointment panel pack for interview; should include; <ul style="list-style-type: none"> • Application forms • Interview grid • References • Schedule of the day 	2 working days prior to the interview	Trust HR Manager/ relevant Admin member
16	Interviews	Minimum of 3 weeks prior to start date	
17	Informing successful and unsuccessful candidates	Minimum of 3 weeks prior to start date	A member of the appointment panel

Appointment Process Form

Recruitment Process

1.	Advert to go live:	
2.	Jobsites:	
3.	Estimated advertising costs:	
4.	Closing date for applications:	
5.	Pre-interview reference requests sent on:	
6.	Shortlisting date:	
7.	Interview invites sent on:	

Interview Process

1.	Interview questions:		
2.	Interview date(s):		
3.	Task	Description	Lead
4.	Location of interview:		

Queries/ Notes

1.		
2.		
3.		
4.		
5.		

Job Description & Person Specification Templates

SCHOOL:

POST TITLE:

CONTRACT:

GRADE:

EFFECTIVE DATE OF JOB DESCRIPTION:

HOURS OF DUTY: (per week)

REPORTS TO:

RESPONSIBLE FOR:

LIASON WITH:

Purpose and Objectives of Work

(Brief summary of role)

Main Duties and Responsibilities

(List as required)

The appointment panel will be looking for evidence that the candidate has demonstrated their ability to fulfil the criteria.

Please use the key below to identify which sources we will be looking at for the evidence that the criteria have been met.

A Application **I** Interview **R** References

	Criteria	Source	Essential (E) or Desirable (D)
Education and Qualifications			
1.			
2.			
3.			
Experience			
4.			
5.			
6.			
Skills/Abilities/Knowledge			
7.			
8.			
9.			
Personal Qualities			
10.			
11.			
12.			
Additional Contractual Obligations			
13.			
14.			
15.			

Type of Questions Recommended at Interview

1. **Warm Up questions** - allows the candidate to relax and to feel confident before the more serious questions, e.g. did you have a good journey? Do not score these questions.
2. **Open questions** - allows the candidate to expand on experiences, e.g. tell us briefly about your career to date? Tell us about your experience and main achievements as a manager? Give us an example of when you have managed budgets? There needs to be clarity and consistency as to how these questions will be scored.
3. **Probing questions** - provide a follow up to an open question, to assess the candidate on the selection criteria, e.g. when, where, how, why, what? "Why do you think that happened?" or "What do you think caused that?"
4. **Summarising & reflecting questions** - confirm your understanding of the candidate's responses where appropriate. Summaries on progress will help to ensure that both parties cover the points they wish to and understand what has so far been covered. It also helps to keep the discussion relevant and to the point.
5. **Neutral questions** – for equalities purposes neutral questions about ability to fulfil job requirements. For example, "The job requires you to work a rota of two evenings off two evenings on. Are you able to fulfil this requirement?" Rather than "I see you have two children, who will look after them?" It should be noted that to ask questions about childcare arrangements to both men and women could still be seen as potentially discriminatory to female candidates.

Questions to be avoided

1. **Closed Questions** - These only allow for a "yes" or "no". e.g. "Do you enjoy your present job?" but should be expanded upon with probing questions.
2. **Leading Questions** - These suggest the answer that you want to hear e.g. "I am sure you agree that managing staff can be frustrating and difficult at times?" but can at times be useful to open up topics you are keen to explore.
3. **Multiple Questions** - These tend to confuse and complicate issues that are probably best kept separate. For example, "Do you think that we are making progress, if so where do you think we are succeeding, and if not what do you think we should be doing about it?"

Also avoid asking questions about the following:

- Marital status/ occupation of spouse
- Financial status
- Number of children, family intentions or childcare arrangements
- Ethnic or national background (except where a specific requirement of the post)
- Trade union activities (not to be confused with a candidate joining a Union)
- Political beliefs
- Religious beliefs
- Health related questions unless it is to establish whether the applicant will be able to carry out a function that is intrinsic to the job

Additional Guidance on Managing Interviews in the Context of Safeguarding

1. Introduction

Effective interviewing is a skill that needs to be developed through training. It is a requirement that at least one member of the recruiting panel has attended the Safer Recruitment training.

Your aim should be to ensure the interview is fair and to reach an agreed view on the candidate.

No personal feelings or assumptions should inform the interview or any decisions that are made afterwards.

2. Things to avoid at interviews

The success of a safer recruitment process is dependent on the Trust's recognition and consequent rejection of potentially unsuitable applicants before or at the interview.

Any approach that undermines this process (either by failing to focus on behaviour and attitudes or by failing to reject applicants who are unsuitable) is potentially supporting abuse. With this in mind, the recruitment process should guard against the most common errors. These include:

- Focusing solely on academic qualifications/practical skills. This approach will fail to identify unsuitable behaviours.
- Appointing the 'best of a bad lot' (though this may be difficult to avoid when the field of applicants is poor) – remember that you do not have to appoint if you consider that none of the candidates are suitable.
- Appointing 'because there is no one else'.
- Talking rather than listening – talking too much about the job and not questioning the candidate could result in recruiting someone who does not fit the role.
- Using instinct – liking the candidate immediately and not questioning and listening effectively, this could prove costly if the interviewer's instinct is wrong.
- Failing to study the application form and job description and person specification; this may result in an under or over qualified employee. One may create performance problems and the other may leave within a short time.
- Keeping a closed mind; having an image of exactly the qualities required and not considering any other qualities may result in missing someone special who might enhance the team.
- Missing vital information; staying so rigidly to the questions and failing to probe or even notice any passing comment the candidate may make could result in failing to find what the candidate is really like.
- Not allowing the candidate to ask questions; the type of questions a candidate asks indicate the criteria they want from the job.
- Not putting all the information relating to the candidate together; comparing the assessment forms, interview answers, test results, etc. This is more reliable than using only part of the information available.
- Accepting a short and un-detailed answer and moving on; probe and ask further questions if required.
- Avoid asking questions about a candidate's health as The Equality Act forbids employers from asking job applicants health related questions, unless it is for the specified reasons stated under the Act

3. Identifying concerns at interview

Interviewing panels ought to be concerned where the candidate demonstrates:

- Attitudes which attribute adult experience and knowledge to children, especially sexual knowledge or behaviour.
- Disproportionate amount of extra-curricular time spent in activities involving children.
- Personal life/work imbalance, including lack of adult relationships/leisure pursuits.

- Attitudes which appear to underestimate the incidence and impact of sexual abuse.
- An inability to recognise or respect boundaries around physical contact.
- An inability to appreciate or describe the appropriate boundaries of a professional relationship with children or to distinguish between appropriate and inappropriate behaviour.

Some of these features may have entirely satisfactory explanations. Others, or combinations of these features may raise concerns. However, not everyone whose responses arouse concern will be a potential abuser. Poorly articulated, hesitant or contradictory responses at interview may cause concern, but such responses may be signs of embarrassment, caution or interview nerves. For example, someone who has never worked with children might find it difficult to think of examples of appropriate and inappropriate behaviour or have the vocabulary to discuss the matter freely. To explore and assess an interviewee's stance on these sensitive issues in the time available during an interview is a challenge and it is important that the subject is dealt with carefully.

Selection Tools in Addition to the Interview

Presentation

Candidates are asked to make a brief presentation on a given topic within a time limit. Details clearly need to be given to candidates in advance. It is helpful to choose a topic which has direct relevance to the organisation or a management issue pertinent to the job in question. It is customary to make an overhead projector, flipcharts and pens available to candidates, if required.

It is usual to follow up the candidates' presentations with questions from all or some members of the appointment panel. These questions are usually formulated whilst listening to the content of the candidates' presentation. Candidates should not be asked the same questions since the content of their presentation will differ.

Carousel

A way of involving Trustees, Governors and staff (both teaching and support) in the process is to set up short, timed mini-interview panels on particular topics such as:

- Management/staffing issues
- Community involvement including parents
- Curriculum management

Candidates move from one panel to the next. When the round is complete, the panels meet to discuss their findings.

The questions relating to the particular topics are drawn up and agreed by the appointment panel prior to the interview day. Each candidate is asked the same question.

Candidate Observation

Candidates are given a task to perform which involves team work with other candidates. The panel observes their proceedings and ask questions afterwards. The observers need to be skilled practitioners and in practice this system is rarely used.

Psychometric Testing

Psychometric testing requires expert help from trainer practitioners. There is concern at the accuracy or risk of potential discrimination in such tests.

Exercises or Tests

These could include:

- A timed word processing/typing exercise to test for speed and accuracy
- An in-tray exercise to test for the allocation of priorities and how those priorities were justified.
- A finance exercise to check skills required

All these techniques require planning and organisation. It is important to ensure that all candidates are treated equally. Areas under focus should relate to the selection criteria. The panel should prepare questions in advance and have some idea of the points they would expect the candidate to cover in their replies.

Involving Pupils

Involving pupils in the recruitment and selection process in some way, or observing shortlisted candidates' interaction with pupils is common, and recognised as good practice. There are different ways of doing this. For example, candidates for teaching posts might be asked to teach a lesson; shortlisted candidates might be shown around by pupils and a Governor or senior member of staff, and/or meet with pupils and staff.

Pre-employment Checks

Any offer of appointment made to a successful candidate, including one who has lived or worked abroad, must be conditional on satisfactory completion of the necessary pre-employment checks.

1. The Rehabilitation of Offenders Act 1974 (Exceptions) Order 1975 (Amendment) Order 2013 also referred to as the Exceptions Order 1975 (2013)

Under The Rehabilitation of Offenders Act 1974 (Exceptions) Order 1975 applicants applying to work with vulnerable groups were required to declare all spent and unspent convictions.

The amendments to this legislation now provide that certain spent convictions and cautions are 'protected' and are not subject to disclosure to employers, and will therefore not appear on a DBS Certificate, and cannot be considered when making decisions about a person's employment.

An **adult** (over 18 at the time of the offence); **conviction** will be removed from a DBS Certificate if:

- 11 years have elapsed since the date of conviction; and
- it is the person's only offence, and it did not result in a custodial sentence

Even then, it will only be removed if it does not appear on the list of offences which will never be removed from a Certificate. If a person has more than one offence, then details of all their convictions will always be included.

An **adult** caution will be removed after 6 years have elapsed since the date of the caution – and if it does not appear on the list of offences relevant to safeguarding.

For those under 18 at the time of the offence:

- The same rules apply as for adult convictions, except that the elapsed time period is 5.5 years.
- The same rules apply as for adult cautions, except that the elapsed time period is 2 years.

Employers can only ask applicants to provide details of convictions and cautions that the employer is legally entitled to know. If an employer takes into account a conviction or caution that is not disclosed on the DBS Certificate they will be acting unlawfully under the legislation.

2. Disclosure and Barring Service (DBS) Check and Regulated Activity

For staff employed to work in 'regulated activity' an enhanced DBS check, which includes a Barred List check, will be required.

A person will be engaging in regulated activity if, because of their work, they:

- will be responsible on a regular* basis in a school or college, for teaching, training instructing, caring for or supervising children; or
- will carry out paid, or unsupervised unpaid, work regularly* in a school or college where that work provides an opportunity for contact with children; or
- engage in intimate or personal care or overnight activity, even if this happens only once

*Regular means once a week or more often, or on 4 or more days in a 30 day period.

For all other staff who have an opportunity for regular contact with children who are not engaging in regulated activity, an Enhanced DBS check, which does not include a barred list check, will be appropriate.

Applicants can now dispute the information which may appear on their DBS Certificate before it is seen by their current or prospective employers, where this may be the case there may be a delay in the applicant providing the relevant school with their DBS Certificate. Further information about the DBS is available at <https://www.gov.uk/disclosure-barringservicecheck/overview>.

Where the Trust allows an individual to start work in regulated activity before the DBS certificate is available, then they should ensure that the individual is appropriately supervised and that all other checks, including a separate Barred List check, have been completed (See Appendix 7 for Risk Assessment).

The applicant's offer of employment will remain subject to a satisfactory DBS check until such time when the school has had sight of their DBS Certificate and it is satisfactory to the school.

If the DBS Certificate reveals information that a candidate has not disclosed during the selection process, advice should be sought from the Trust HR Manager. If any conviction information appearing on the DBS Certificate is different from the information supplied by the candidate they should be asked for an explanation. (It may be that the candidate may have forgotten or incorrectly remembered information on convictions they have because they occurred a long time ago or the applicant was young when the offences occurred). If a judgement is reached that the applicant deliberately falsified the information supplied on the job application, this can be taken into account when considering whether the job offer should be withdrawn.

3. Secretary of State teacher prohibition orders

Section 141B of the Education Act 2002 provides the Secretary of State with a power to investigate, where an allegation is referred to the Secretary of State, that a person may be guilty of unacceptable professional conduct or conduct which brings the profession into disrepute or has been convicted of a relevant criminal offence. Section 141B(2) of the Education Act 2002 provides that where the Secretary of State finds on investigation that there is a case to answer, the Secretary of State must decide whether to make a prohibition order in respect of that person.

The School Staffing (England) (Amendment) Regulations 2013 came into force on 1st September 2013. Changes to the Regulations require that with effect from 2nd September 2013 schools:

- Must check that any person appointed to carry out teaching work is not a person who is subject to a prohibition order or interim prohibition order.
- Must record in a register whether a check has been made that the person is not subject to a prohibition order or interim prohibition order.
- Must get confirmation from any supply agency whether a check was made to establish that the person is not subject to a prohibition order or interim prohibition order.

Information on factors relating to decisions leading to the prohibition from the teaching profession is available at <http://www.education.gov.uk/aboutdfe/advice/f00213941/teacher-misconduct-prohibition>

To check the list of persons who have been prohibited from teaching via the Department of Education's Teacher Services' system.

4. Secretary of State section 128 direction

A section 128 direction prohibits or restricts a person from taking part in the management of an independent school, academy or free school. A person who is prohibited is unable to participate in any management of an independent school such as:

- management position in an independent school, academy or free school as an employee;
- a trustee of an academy or free school trust, a governor or member of a proprietor body for an independent school; or
- a governor on any governing body in an independent school, academy or free school that retains or has been delegated any management responsibilities.

The Trust needs to ensure that all employees taking up a management position as described above are not subject to a section 128 direction made by the secretary of state. Individuals taking part in 'management' may include individuals who are members of proprietor bodies (including Governors), and such staff positions as follows: Executive Headteacher, any teaching positions on the School Leadership Team, and any teaching positions which carry a department headship. Whether other individuals such as teachers with

additional responsibilities could be prohibited from 'taking part in management' depends on the facts of each case.

Please refer to the Keeping Children Safe in Education for further information.

5. Disqualification under the Childcare Act 2006 and The Childcare (Disqualification) and Childcare (Early Years Provision Free of Charge) (Extended Entitlement) (Amendment) Regulations 2018

Schools within the Trust are prohibited from employing a person who is disqualified under the regulations from working with children who have not attained the age of 8.

Further information on these regulations and how schools can prevent knowingly employing a person who is disqualified is available on the DfE's updated guidance Disqualification under the Childcare Act 2006 2018.

https://assets.publishing.service.gov.uk/government/uploads/system/uploads/attachment_data/file/741597/APPENDICES-Disqualification_under_the_childcare_act_statguidance_4_.pdf

6. References

The offer of employment will be subject to receipt of at least two satisfactory references.

Written information about previous employment history should always be requested and checked to ensure that the information is not contradictory or incomplete. References should always be obtained from the candidate's current employer. If a candidate is not currently employed, verification of their most recent period of employment and reasons for leaving should be obtained.

Open references should not be relied upon, for example in the form of 'To Whom it May Concern' testimonials, nor should they only rely on information provided by the candidate as part of the application process without verifying that the information is correct.

The purpose of seeking references is to obtain objective and factual information to support appointment decisions. References should be scrutinised, and any concerns resolved satisfactorily, before the appointment is confirmed, including for any internal candidate. References should always be requested directly from the referee and preferably from a senior person with appropriate authority, not just a colleague.

All requests for references should seek objective verifiable information and not subjective opinion. A copy of the job description and person specification for the post must be included with all reference requests.

The Equality Act forbids employers from asking job applicants health related questions before an offer of employment is made unless it is for the specified reasons stated under the Act. To comply with requirements of the Equality Act 2010 and to avoid any claims from unsuccessful candidates for not being selected on health grounds, it is recommended that references asking for absence information are only requested for successful candidates only, and only after an offer of employment is made.

It should be noted that when references are sought prior to interview, this will not guarantee that the referee will not disclose information that may breach the requirements of the Equality Act in respect of the recruitment and selection process.

The referee should be contacted to provide further clarification as appropriate, for example if the answers are vague or if insufficient information is provided. They should also be compared for consistency with the information provided by the candidate on their application form. Any discrepancies should be taken up with the candidate.

Any information about past disciplinary action or allegations should be considered carefully when assessing the applicant's suitability for the post (including information obtained from Teacher Services checking service referred to previously). Advice should be sought from the Trust HR Manager.

7. Right to Work in the UK

The Trust must ensure that any prospective employee is entitled to work in the UK. There are heavy penalties, up to £10,000 and possible criminal prosecution, for employers who employ illegal workers.

For advice and guidance on things to be aware when carrying out this check including the type of documents that may be accepted for this check please see www.gov.uk.

8. Applicants who have lived or worked outside the UK

Individuals who have lived or worked outside the UK must undergo the same checks as all other staff within the Trust. In addition, further checks must be made if appropriate so that any relevant events that occurred outside the UK can be considered. These further checks should include a check for information about any Teacher sanction or restriction that an EEA professional regulating authority has imposed (on or after 18th January 2016 and which have been notified to the Teaching Regulation Agency), using the Teacher Services' system. Although restrictions imposed by another EEA regulating authority do not prevent a person from taking up teaching positions in England.

There is no requirement to carry out checks for events that may have occurred outside the UK if, during a period which ended not more than three months before the person's appointment, the applicant has worked:

In a school in England in a post:

- Which brought the person regularly into contact with children or young persons; or
- to which the person was appointed on or after 12th May 2006 and which did not bring the person regularly into contact with children or young persons; or
- in an institution within the further education sector in England in a post which involved the provision of education which brought the person regularly into contact with children or young persons

9. Medical Health Checks

Anyone appointed to a post involving regular contact with children or young people must be mentally and physically fit. It is a statutory responsibility for Schools within the Trust to ensure that individuals have the appropriate level of physical and mental fitness prior to confirming an offer of employment.

Assessing a person's ability to carry out the duties of a job can be an important selection tool. Pre-employment medical checks should be seen as a way of:

- Screening candidates in – not screening them out
- Identifying any risks to the prospective employee, colleagues or clients
- Identifying any support needed by the prospective employee to do the job effectively
- Identifying any disability issues and the requirement for reasonable adjustments
- Identifying any potential attendance problems
- Providing a base-line of health for future reference

The Occupational Health pre-employment health questionnaire should be sent prior to an employee starting. Occupational Health will take into account the requirements of the role when carrying out their assessment.

Where driving for work is a feature of the job, Schools within the Trust must also ensure that the applicant meets the DVLA requirements (e.g. holds a valid driving license for the correct category of vehicle, check for any restrictions that may be indicated. Categories of vehicles and restriction codes can be found on the DVLA website at <https://www.gov.uk/driving-licence-categories>). It is recommended that the person is not allowed to drive for work until they have been declared fit by Occupational Health as part of their pre-employment health check.

Written confirmation from any agency, or third-party organisation must be obtained, this is to ensure that the organisation has carried out the relevant checks required of staff (in respect of the enhanced DBS certificate, written notification that confirms the certificate has been obtained by either the employment business or another such business). Where the position requires a Barred List check, this must be obtained by the agency or third-party prior to appointing that individual. The relevant school must also check that the person presenting themselves for work is the same person on whom the checks have been made.

11. Checks on Trainee/student teachers

Where applicants for initial teacher training are salaried by a School, the school must ensure that all necessary checks are carried out. As trainee teachers are likely to be engaging in regulated activity, an enhanced DBS certificate (including barred list information) must be obtained.

Where trainee teachers are fee-funded it is the responsibility of the initial teacher training provider to carry out the necessary checks. The relevant School should obtain written confirmation from the provider that it has carried out all pre-appointment checks and that the trainee has been judged by the provider to be suitable to work with children. There is no requirement for details of fee-funded trainees to be recorded on the single central record.

12. Checks on Volunteers

Under no circumstances should a volunteer in respect of whom no checks have been obtained be left unsupervised or allowed to work in regulated activity.

Volunteers, who on an unsupervised basis, teach or look after children regularly, or provide personal care on a one-off basis, will be in regulated activity. The relevant School should obtain an enhanced DBS certificate (to include barred list information) for all volunteers who are new to working in regulated activity.

Enhanced DBS certificates may be obtained (not including barred list information), for volunteers who are not engaging in regulated activity, but have the opportunity to come into contact with children on a regular basis e.g. supervised volunteers (See Annex F of Keeping Children Safe in Education).

Safer Recruitment- Risk Assessment Form

It is good, safe practice to only allow someone to start working with children and young people once a satisfactory enhanced DBS check and all other clearances have been received. However, it is acknowledged that in some situations this may not be possible. If a school decides to allow someone to begin working with children and young people before all satisfactory checks have been received, an assessment must be made of the risks and steps put in place to minimise the risks.

This form is only for use in these exceptional cases and should be completed by a member of the School Leadership Team and be retained on the employee's personal file indefinitely.

Date: <small>Click to enter date</small>	Risk Assessment Carried out By:	
Employee Details		
Full Name:	Job Title:	
School/ Department:	Start Date:	
Risk Assessment		
1.	Do the duties of the post involve unsupervised access to children and young people?	Yes <input type="checkbox"/> No <input type="checkbox"/>
2.	Are there duties that can meaningfully be performed that do not involve direct contact with children and young people?	Yes <input type="checkbox"/> No <input type="checkbox"/>
3.	Can additional supervision be put in place so that the person is not working alone with children and young people?	Yes <input type="checkbox"/> No <input type="checkbox"/>
4.	Have at least 2 satisfactory references been received including one from last employer?	Yes <input type="checkbox"/> No <input type="checkbox"/>
5.	Have the references been checked with the referees and any issues clarified?	Yes <input type="checkbox"/> No <input type="checkbox"/>
6.	Is there one reference which is satisfactory, relates to a post involving work with children and young people, and covers 2 years?	Yes <input type="checkbox"/> No <input type="checkbox"/>
7.	Has there been a break in employment since last employed?	Yes <input type="checkbox"/> No <input type="checkbox"/>
8.	Has this been satisfactorily explained by the candidate?	Yes <input type="checkbox"/> No <input type="checkbox"/>
9.	Were there any concerns/issues explored at interview that have not been satisfactorily addressed? (E.g. frequent moves of employment, unexplained gaps, concerns about responses to questions). Please provide details.	Yes <input type="checkbox"/> No <input type="checkbox"/>
10.	If cautions/convictions have been declared, have these been satisfactorily explained by the candidate?	Yes <input type="checkbox"/> No <input type="checkbox"/>
11.	Has advice been sought if there are any concerns about the employee's background?	Yes <input type="checkbox"/> No <input type="checkbox"/>
12.	Other comments/risk management strategies:	
Taking into account the nature of the job (potential risk of harm to children and young people) and the information available about the candidate, is the level of risk sufficiently low to support a decision to allow the employee to start work before a satisfactory enhanced DBS Check has been received?: Yes <input type="checkbox"/> / No <input type="checkbox"/>		

Signed by (Executive Headteacher/ Chair of Governors): _____

Date: _____

Prior to Interview Reference Request Form

Your co-operation in completing this reference form would be appreciated. Please note that the information you provide is subject to the General Data Protection Regulation (GDPR) and Data Protection Act 2018.

The School is committed to safeguarding and promoting the welfare of children and young people and expects all staff and volunteers to share in this commitment.

Candidate Name:	Application for the Post of:		
School:			
Current Job Title:	Name of Organisation:		
Current Salary:	Current Grade:		
Date of Employment:	To:		
	From:		
Please confirm the capacity in which you know the candidate:			
How long have you known the candidate:			
Please state the main duties and responsibilities of the candidate's current post:			
Please comment on the suitability of the candidate to the position applied for:			
<i>You should include the candidate's current knowledge compared to that required for this post, personal attributes and potential to develop in this role. A job description and person specification for the post is attached to help you provide a comprehensive assessment</i>			
Would you re-employ the candidate:	YES <input type="checkbox"/> NO <input type="checkbox"/>		
	If NO, please provide details:		
Are you aware of any reason why the candidate should not be employed:	YES <input type="checkbox"/> NO <input type="checkbox"/>		
	If YES, please provide details:		
Why did this candidate leave your employment:			
Was there any disciplinary action taken against the candidate:			
YES <input type="checkbox"/> NO <input type="checkbox"/>			
If YES, please provide details (<i>see notes below</i>):			
<ul style="list-style-type: none"> Details of any disciplinary procedures the candidate has been subject to in which the disciplinary sanction is current; Details of any disciplinary procedures the candidate has been subject to involving issues related to the safety and welfare of children or young people, including any in which the disciplinary sanction has expired, and the outcome of those; and, Details of any allegations or concerns that have been raised about the candidate that relate to the safety and welfare of children or young people or behaviour towards children or young people, and the outcome of those concerns e.g. whether the allegations or concerns were investigated, the conclusion reached, and how the matter was resolved. 			
Do you know of ANY reason why this applicant may not be suitable to work with children or young people:			

YES NO

If YES, please provide details:

NB: Please ensure that the reference is accurate and does not contain any material misstatement or omission. The person appointing may contact you if clarification is required on any aspect of the reference. Relevant factual content of the reference may be discussed with the candidate.

Signed:

Position:

Name:

Phone Number:

Relationship to Candidate :

Date:

Reference Request Form (post interview)

Your co-operation in completing this reference form would be appreciated. Please note that the information you provide is subject to the General Data Protection Regulation (GDPR) and Data Protection Act 2018.

The School is committed to safeguarding and promoting the welfare of children and young people and expects all staff and volunteers to share in this commitment.

Candidate Name:		Application for the Post of:	
School:			
Current Job Title:		Name of Organisation:	
Current Salary:		Current Grade:	
Date of Employment:		To:	
		From:	
Please confirm the capacity in which you know the candidate:			
How long have you known the candidate:			
If known, reason for leaving employment:			
Please state the main duties and responsibilities of the candidate's current post:			
Please comment on the suitability of the candidate to the position applied for:			
<i>You should include the candidate's current knowledge compared to that required for this post, personal attributes and potential to develop in this role. A job description and person specification for the post is attached to help you provide a comprehensive assessment</i>			
Please tell us about the candidate's interpersonal skills and their relationships with colleagues, parents and, where appropriate, Governors and external agencies:			
Number of days absent in last 2 years:			
Number of occasions absent in last 2 years:			
Was there any disciplinary action taken against the candidate:			
YES <input type="checkbox"/> NO <input type="checkbox"/>			
If YES, please provide details (<i>see notes below</i>):			
<ul style="list-style-type: none"> • Details of any disciplinary procedures the candidate has been subject to in which the disciplinary sanction is current; • Details of any disciplinary procedures the candidate has been subject to involving issues related to the safety and welfare of children or young people, including any in which the disciplinary sanction has expired, and the outcome of those; and, • Details of any allegations or concerns that have been raised about the candidate that relate to the safety and welfare of children or young people or behaviour towards children or young people, and the outcome of those concerns e.g. whether the allegations or concerns were investigated, the conclusion reached, and how the matter was resolved. 			

Has the candidate been the subject of formal Capability proceedings within the last two years:	
YES <input type="checkbox"/> NO <input type="checkbox"/>	
If YES, please provide details of the concerns, duration of the proceedings and their outcome:	
Do you know of ANY reason why this applicant may not be suitable to work with children or young people:	
YES <input type="checkbox"/> NO <input type="checkbox"/>	
If YES, please provide details:	
Would you re-employ the candidate:	YES <input type="checkbox"/> NO <input type="checkbox"/> If NO, please provide details:
<i>NB: Please ensure that the reference is accurate and does not contain any material misstatement or omission. The person appointing may contact you if clarification is required on any aspect of the reference. Relevant factual content of the reference may be discussed with the candidate.</i>	
Signed:	Position:
Name:	Phone Number:
Relationship to Candidate :	Date:

Reference Request Letter

DATE

Dear X,

Reference Request for (enter name of applicant)

The above named has been offered the post of (Job Title) with X School/ The Auriga Academy Trust and has given us your name as a referee.

I would be grateful if you would complete the enclosed Reference Request Form and return it to me via email as soon as possible. The Reference Request Form has been designed to follow the DfE recommendations for staff required to work with children and young people. Please ensure you complete all sections of the form.

I have enclosed a copy of the Job Description and Person Specification for the post applied for which details the nature and demands of the role.

Information provided by you will only be used for the purposes of recruitment and selection and will be held in accordance with the General Data Protection Regulation (GDPR) and Data Protection Act 2018.

If you have any queries or would like further information, please do not hesitate to contact me.

Yours sincerely,

THE AURIGA 
Interview Invite Letter

(Date)

Dear (candidate name),

Application for the post of (Job Title)

Following your application for the above post I am pleased to invite you to attend an interview on (date).

Your interview will be held at (campus/ site). Directions to the venue are attached for your information. On arrival please report to Reception.

The purpose of the interview is to assess your suitability for the above post and to give the panel and yourself an opportunity to gain further information before making a successful appointment. It is also an opportunity to seek clarification on the information which you have provided on the application form and accompanying information. The interview will also assess your suitability to work with children and young people, and will include questions relating to safeguarding and promoting the welfare of children and young people.

Enter details of any other assessment which the candidate will be required to undertake i.e. presentation, test etc.

The Interview Panel will comprise of:

- Panel Member 1: (Name and post title)
- Panel Member 2: (Name and post title)
- Panel Member 3: (Name and post title)

The interview will take place as follows:

(Complete as appropriate)

Venue: (Campus and address)

<Time>: Arrival

<Time>: Presentation (15 minutes)

<Time>: Observation in (class) (30 minutes)

<Time>: Task (30 minutes)

<Time>: Panel Interview (45 minutes)

The interview questions have been structured around the person specification and job description for the post. I have attached a copy for your information.

Please bring with you the originals of (list the documents you require the applicant to bring with them to the interview) for inspection.

The post is subject to an Enhanced DBS Check and a check of the Barred List and it will be necessary to complete an application for a Disclosure. Please bring a form of photographic ID (passport, drivers licence or national identity card).

Please confirm your attendance via email by (date). If you have a disability and would like any reasonable adjustments to be made please let me know prior to your interview.

I would like to wish you the best of luck and I look forward to meeting you on (date).

Yours sincerely

Letter to Unsuccessful Candidates

(Date)

Dear (candidate name),

Application for the post of (Job Title)

I thank you for attending the interview on (date) and regret to inform you that you have not been successful on this occasion.

(State briefly reasons for decision)

I would like to take this opportunity to thank you for your interest in the post at the (School/ The Auriga Academy Trust) and to wish you every success in the future.

Yours sincerely

(appointment panel chair)

Shortlisting Grid

Post:	School:	Date: Click to enter date
Panel Member:	Panel Chair:	

SCORING:

- * Does not meet criteria= 0
- * Partially (under 50%) meet criteria= 1
- * Partially meets criteria= 2
- * Fully meets criteria= 3

Applicant Name	Person Specification Criteria													Total	Disability Y/N	Shortlisted Y/N
	1	2	3	4	5	6	7	8	9	10	11	12	13			
															Y <input type="checkbox"/> / N <input type="checkbox"/>	Y <input type="checkbox"/> / N <input type="checkbox"/>
															Y <input type="checkbox"/> / N <input type="checkbox"/>	Y <input type="checkbox"/> / N <input type="checkbox"/>
															Y <input type="checkbox"/> / N <input type="checkbox"/>	Y <input type="checkbox"/> / N <input type="checkbox"/>
															Y <input type="checkbox"/> / N <input type="checkbox"/>	Y <input type="checkbox"/> / N <input type="checkbox"/>
															Y <input type="checkbox"/> / N <input type="checkbox"/>	Y <input type="checkbox"/> / N <input type="checkbox"/>
															Y <input type="checkbox"/> / N <input type="checkbox"/>	Y <input type="checkbox"/> / N <input type="checkbox"/>
															Y <input type="checkbox"/> / N <input type="checkbox"/>	Y <input type="checkbox"/> / N <input type="checkbox"/>

Signed: _____
(Panel Chair)

Date: / /

Interview Grid

Post:	School:	Date: Click to enter date
Panel Member:	Panel Chair:	

SCORING:

- * Does not meet criteria= **0**
- * Partially meets criteria= **2**

- * Partially (under 50%) meet criteria= **1**
- * Fully meets criteria= **3**

Applicant Name	Interview Question												Presentation	Test	Total	Appointed Y/N	
	1	2	3	4	5	6	7	8	9	10	11	12					
																	Y <input type="checkbox"/> / N <input type="checkbox"/>
																	Y <input type="checkbox"/> / N <input type="checkbox"/>
																	Y <input type="checkbox"/> / N <input type="checkbox"/>
																	Y <input type="checkbox"/> / N <input type="checkbox"/>
																	Y <input type="checkbox"/> / N <input type="checkbox"/>
																	Y <input type="checkbox"/> / N <input type="checkbox"/>
																	Y <input type="checkbox"/> / N <input type="checkbox"/>

Signed: _____

(Panel chair)

Date: / /

